



Office of the Small Business Advocate Annual Report to the Governor and Legislature

Gavin Newsom
Governor
State of California

Dee Dee Myers
Director
Governor's Office of Business and Economic Development

Elmy Bermejo
Director
California Office of the Small Business Advocate

Fiscal Years 2021/22 – 2024/25
(October 2021 - September 2025)

Annual reports are required to the Governor and the Legislature for the California Office of the Small Business Advocate (CalOSBA), pursuant to Government Code Sections 12098.4(b) and 12100.67(d). This report provides information on CalOSBA's activities and priorities during the reporting period covering October 1, 2021 to September 30, 2025. Additionally, pursuant to Government Code Section 12100.67(d), CalOSBA, which administers CIP, SB TAEP, and SB TAP on behalf of GO-Biz, has included the grant program reporting for the same period.

This report is available for digital download at [Publications | California Office of the Small Business Advocate \(CalOSBA\)](#).

Executive Summary

Over the last four fiscal years, the California Office of the Small Business Advocate (CalOSBA) has continued its mission to support California's 4.3 million small businesses—representing over 99.8 percent of all businesses and employing nearly half of the state's private workforce¹.

Between fiscal years 2021–22 and 2024–25, CalOSBA administered more than \$4.7 billion in concluded programs and is currently managing \$128 million in active state-funded programs, \$25.3 million in active federal programs, and nearly \$10 million in new federal programs. These investments supported more than 495,000 individual entrepreneurs across the state and advanced the long-term resilience of California's small business communities, including wildfire recovery in Los Angeles County and rural economic revitalization across Northern and Central California.

This report highlights the economic impact produced by the Capital Infusion Program (CIP), Technical Assistance Program (TAP), Accelerate California Inclusive Innovation Hubs, California Regional Initiative for Social Enterprise (CA RISE), and other state and federal programs designed to support the state's creative economy, manufacturing and technical assistance efforts.

This four-year report also summarizes CalOSBA's initial implementation of Government Code Section 11148.5 and the Economic Equity First Action Plan, focusing on cross-sector partnerships and statewide compliance with equity mandates in state contracting.

As California enters the 2025–26 fiscal year, CalOSBA will continue to lead with accountability, expanding small business access to capital, procurement, and innovation opportunities and strengthening the nexus between entrepreneurship and economic mobility.

Tara Lynn Gray served as CalOSBA Director from April 26, 2021 through September 12, 2025. Director Elmy Bermejo was sworn in on January 2, 2026.

¹ From the 2025 State Business Profile (California) published by the U.S. Small Business Administration Office of Advocacy: [//advocacy.sba.gov/wp-content/uploads/2025/06/California_2025-State-Profile.pdf](https://advocacy.sba.gov/wp-content/uploads/2025/06/California_2025-State-Profile.pdf)

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Active & Ongoing Program Updates

Capital Infusion Program (CIP)

Throughout fiscal years 2021-22 to 2024-25, the Capital Infusion Program (CIP) provided \$3 million annually to California's network of Small Business Development Centers (SBDCs). Originally established in 2014, these program funds support direct technical assistance, capital readiness, and access-to-finance counseling for entrepreneurs across all five of the state's regional networks (Northern California, Central California, Orange County/Inland Empire, Los Angeles and San Diego/Imperial Valley).

Over the last four fiscal years, CalOSBA has allocated \$12 million to CIP-enabled centers that have helped businesses to expand into new markets and generate more than \$2 billion in new capital, including equity and non-dilutive capital. CIP maintained a 100 percent fund encumbrance rate each year, supporting businesses in communities impacted by wildfires, drought, and economic transition.

CIP Statewide Program Funding and Results by Fiscal Year

	2021-22	2022-23	2023-24	2024-25*	TOTAL*
Unique Clients Served	13,949	13,656	11,656	14,733	53,994
\$ of Loans	\$210,871,830	\$125,390,237	\$151,333,808	\$254,655,524	\$742.3M
\$ of Equity	\$299,308,227	\$283,097,399	\$286,495,370	\$248,283,878	\$1.12B

\$ Additional Funds	\$28,110,748	\$35,727,693	\$45,898,063	\$42,609,817	\$152.3M
TOTAL	\$538.3M	\$444.2M	\$483.7M	\$545.5M	\$2.01B

*Incomplete reporting; results for the final quarter of the 24-25 program year were not available on the publication date of this report.

2021-22 CIP Results by Region

	\$ of Loans	\$ of Equity	\$ Additional Funds	Unique Clients Served
Northern CA	\$42,336,279	\$147,972,900	\$11,985,110	4,777
Central CA	\$29,604,429	\$35,227,072	\$1,807,305	3,417
Orange County / Inland Empire	\$13,958,854	\$32,648,025	\$3,094,019	1,777
Los Angeles	\$113,098,577	\$10,310,230	\$4,086,154	3,154
San Diego / Imperial Valley	\$11,873,691	\$73,150,000	\$7,138,160	824
TOTAL	\$210.9M	\$299.3M	\$28.1M	13,949

2022-23 CIP Statewide Results by Region

	\$ of Loans	\$ of Equity	\$ of Additional Funds	Unique Clients Served
Northern CA	\$31,508,286	\$93,482,160	\$24,353,976	4,435
Central CA	\$13,908,749	\$23,916,636	\$1,445,578	2,413
Orange County / Inland Empire	\$14,633,113	\$31,423,520	\$1,541,199	1,088
Los Angeles	\$62,973,489	\$25,593,113	\$6,950,440	3,959

San Diego / Imperial Valley	\$2,366,600	\$108,681,970	\$1,436,500	1,761
TOTAL	\$125.4M	\$283.1M	\$35.7M	13,656

2023-24 CIP Statewide Results by Region

	\$ of Loans	\$ of Equity	\$ of Additional Funds	Unique Clients Served
Northern CA	\$49,117,186	\$149,488,510	\$22,961,514	4,282
Central CA	\$20,981,736	\$18,036,122	\$6,456,918	1,080

Orange County / Inland Empire	\$17,243,774	\$20,259,219	\$1,910,819	1,699
Los Angeles	\$58,164,812	\$11,228,219	\$3,733,812	3,312
San Diego / Imperial Valley	\$5,826,300	\$87,483,300	\$10,835,000	1,283
TOTAL	\$151.3M	\$286.5M	\$45.9M	11,656

2024-25 CIP Statewide Results by Region

	\$ of Loans	\$ of Equity	\$ of Additional Funds	Unique Clients Served
Northern CA	\$36,574,200	\$47,215,953	\$12,250,936	3,707
Central CA	\$76,700,394	\$66,089,323	\$590,000	2,150

Orange County / Inland Empire	\$21,380,266	\$34,788,469	\$12,377,500	1,538
Los Angeles	\$42,825,580	\$6,287,350	\$2,470,054	2,735
San Diego / Imperial Valley	\$1,221,742	\$41,642,600	\$4,111,500	1,078
TOTAL*	\$179M	\$196M	\$31.8M	11,208

*Incomplete reporting; results for the final quarter of the 24-25 program year were not available on the publication date of this report.

2021-22 Technical Assistance Expansion Program (TAEP)

The Technical Assistance Expansion Program was created by the California Small Business Development Technical Assistance Expansion Act of 2018 (Government Code Sections 12100-12100.69) as a five-year pilot program and funded with \$17 million.

2021-22 TAEP Subscription and Reach

2021-22	
State Dollars Requested	\$27,194,464
State Dollars Committed	\$17,363,270
# of Partners	30
# of Centers Supported	93

2021-22 TAEP Economic Impact

2021-22	
Unique Businesses Supported	120,844
# of Training Events	7,113

# of Unique Clients Trained	65,116
# of Unique Clients Counseled	55,728
# of New Clients Counseled	26,405
# of New Businesses Started	2,773
# of Jobs Created (Full- and Part-Time)	18,479
Dollar Amount of Increase in Sales	\$708,225,339
# of Contracts	2,006
Dollar Amount of Contracts	\$411,947,198
# of Loans	1,589
Dollar Amount of Loans	\$399,306,389
Dollar Amount of Equity Capital	\$733,006,822
Additional Funds Raised	\$40,823,993

2021-22 Demographic Metrics

	2021-22
# of Women-Owned Businesses Served	26,846
# of Minority Businesses Served	32,876
# of Veteran Businesses Served	2,713
# of Businesses Served in Rural Communities	7,994

# of Businesses Served in Low-Wealth Communities	9,361
# of Businesses Served in Disaster-Impacted Communities	52,369

2022-2025 Technical Assistance Program (TAP)

In 2022, TAEP was renamed the Technical Assistance Program (TAP) as part of the Small Business Development Technical Assistance Act of 2022 (Government Code Section 12100.60); the legislation also established ongoing funding of \$23 million, increased from \$17 million.

These small business technical assistance centers collectively served over 309,000 small businesses during this period, delivering individualized advising, group training, and workforce development. The TAP network has been instrumental in promoting digital adoption, export readiness, regulatory compliance, and business resiliency statewide.

2022-25 TAP Subscription and Reach

	2022-23	2023-24	2024-25	TOTAL
State Dollars Requested	\$24,744,946	\$29,688,337	\$42,829,810	\$97.3M
State Dollars Committed	\$22,999,294	\$22,874,593	\$22,997,529	\$68.9M
# of Partners*	34	38	49	N/A
# of Centers Supported*	102	106	118	N/A

*Many of the partners and centers repeat from year to year so a total is not relevant to these data points. The YOY increases, however, reflects recruitment of new partners.

2022-25 TAP Economic Impact by Fiscal Year

	2022-23	2023-24	2024-25*	TOTAL*
Unique Businesses Supported	117,135	108,261	112,016	337,412

# of Training Events	6,856	7,411	7,558	21,825
# of Unique Clients Trained	57,085	47,448	48,960	153,493
# of Unique Clients Counseled	60,050	60,813	63,056	183,919
# of New Clients Counseled	29,415	30,056	29,945	89,416
# of New Businesses Started	3,952	3,466	3,788	11,206
# of Jobs Created (Full & Part Time)	20,100	23,254	21,662	65,016
\$ of Increase in Sales	\$1,860,799,833	\$1,300,820,254	\$823,674,459	\$3.99B
# of Contracts	31,549	28,512	51,662	111,723
\$ of Contracts	\$1,974,882,188	\$1,681,824,323	\$3,320,818,670	\$6.98B
# of Loans	857	1,159	1,601	3,617
\$ of Loans	\$169,559,263	\$133,909,073	\$54,748,060	\$358.22M
\$ of Equity Capital	\$434,308,835	\$416,981,563	\$432,439,730	\$1.28B
\$ Additional Funds Raised	\$47,352,083	\$43,955,868	\$59,557,720	\$150.87M

*Incomplete reporting; results for the final quarter of the 24-25 program year were not available on the publication date of this report.

2022-25 Demographic Metrics

	2022-23	2023-24	2024-25*	TOTAL*
# of Women-Owned Businesses Served	29,275	31,545	33,071	93,891
# of Minority Businesses Served	34,835	37,201	36,768	108,804
# of Veteran Businesses Served	2,920	3,607	3,559	10,086
# of Businesses Served in Rural Communities	7,375	4,908	6,063	18,346
# of Businesses Served in Low-Wealth Communities	10,468	9,454	11,932	31,854
# of Businesses Served in Disaster-Impacted Communities	46,164	29,589	8,774	84,527

*Incomplete reporting; results for the final quarter of the 24-25 program year were not available on the publication date of this report.

Searchable Success Story Database

The functionality of the Small Business Success Story database was improved in the second half of 2025 with the inclusion of a searchable tool that helps sort stories by industry type and county. The searchable success story database includes more than 100 stories and can be found at this link on CalOSBA's website:

calosba.ca.gov/calosba-initiatives/small-business-success-stories/

2022-2025 Accelerate California

Accelerate California was created through Government Code Sections 12099.1-12099.7.5. and funded through the Budget Act of 2022 with a \$20 million appropriation. The program replaced and expanded upon the previous incarnation of the program known as Inclusive Innovation Hubs (IHub2), first funded with a \$2.5 million appropriation in fiscal year 2021-22.

The \$20 million appropriation earmarked \$13 million for operational funding for a network of 13 Inclusive Innovation Hubs. In the first program year (2023), CalOSBA chose from a pool of 51 qualified applicants to launch a network of 12 Inclusive Innovation Hubs. The thirteenth Hub, UC Riverside Hub, was approved in 2024 after a second application round was held to identify stronger applicants for the Inland Empire region. The complete network aligns with the 13 regions of the [California Jobs First Economic Blueprint](#).²

Each Accelerate California Hub provides technical assistance, physical space, subject matter expertise, access to capital and other resources to foster a more diverse pool of founders in a wide range of industries including technology, clean energy, life sciences and creative economy industries. The areas of focus for each Hub are tailored to the unique demographics and economic opportunities of the region it serves.

Each Hub also emphasizes inclusivity and partnership with anchor institutions such as universities, investors, and community accelerators. Notable examples include the North State Hub, which partnered with CSU Chico to expand rural startup support; the Los Angeles Hub, which leveraged \$3.4 million in private capital for media and design startups; and

² There was no eligible Hub applicant in the Redwood region; as a result, CalOSBA selected two Hubs in the North State region: [//jobsfirst.ca.gov/regions/](https://jobsfirst.ca.gov/regions/)

the Central Valley AgTech Hub, which collaborated with UC Merced to promote innovation in sustainable agriculture and job creation.

Since the launch of the expanded network in 2023-24, the Hubs have supported over 33,000 small businesses and start-ups and helped to create more than 3,200 jobs. Businesses incubated within the Hubs also filed 128 separate patents and secured more than \$379 million in equity.

The 2022 appropriation also allocated \$6.5 million for the distribution of Innovation Grants to businesses incubated within the Hubs. These non-reimbursable grants are designed to bolster a startup's commercialization strategy and are available in increments of \$25,000, \$50,000, \$75,000 or \$100,000 depending on the maturity of the business, recognition of the company's intellectual property assets through patent approvals, approval for federal Small Business Innovation Research/Small Business Technology Transfer (SBIR/STTR) grants, and access to previous equity investments. Each Hub is allowed to nominate up to \$500,000 in Innovation Grants; final funding decisions are made by CalOSBA.

In 2025, CalOSBA approved the first 39 Innovation Grants for entrepreneurs nominated through the Hubs, totaling \$2.15 million in commercialization support.

Nominations and distributions of Innovation Grant recipients will continue at quarterly intervals throughout 2026 and 2027 if funding is not yet exhausted.

Accelerate California Economic Impacts PY1 (2023-24)

	Total \$ Capital Access*	Patents and Licenses**	Business Starts	Jobs Created	Clients Served
Accelerate Central California – Fresno State	\$2,306,182	8	23	199	878

Carlsen Center for Innovation & Entrepreneurship - Sacramento State	\$34,376,925	3	6	2	251
ChicoStart	\$45,048,000	27	34	35	290
Economic Development Collaborative	\$159,729,925	2	36	211	1,259
Heal.LA - Larta Institute	\$34,845,957	89	68	179	225
Humanmade	\$21,400,000	64	4	0	107
iHub San Joaquin	\$1,424,010	1	602	211	2,135
Inland SoCal Accelerate Hub - UC Riverside	\$330,690,530	80	15	1,013	1,129

Kern Inclusive Entrepreneurship Hub	\$30,000	0	8	3	240
Leatherby Center for Entrepreneurship and Business Ethics - Chapman University	\$1,303,000	2	94	32	637
Plug in Ventures	\$272,000	2	0	4	493
Siskiyou Economic Development Council	\$3,000,000	0	2	20	207
The Brink - University of San Diego	\$236,709,627	23	88	297	2,947
TOTAL	\$871.14M	301	980	2,206	10,798

*Includes TOTAL 13 HUBS loans, non-dilutive capital, equity, contracts and increase in sales

**Includes pending applications

Accelerate California Economic Impacts PY2 (2024-25)

	Total \$ Capital Access*	Patents and Licenses**	Business Starts	Jobs Created	Clients Served
Accelerate Central California – Fresno State	\$5,391,961	0	146	114	1,559
Carlsen Center for Innovation & Entrepreneurship - Sacramento State	\$13,318,355	4	7	28	152
ChicoStart	\$3,870,003	8	24	51	75
Economic Development Collaborative	\$10,287,050	4	42	123	1,260
Heal.LA - Larta Institute	\$18,053,002	43	15	44	256

Humanmade	\$15,244,902	18	23	14	247
iHub San Joaquin	\$904,133	1	149	103	896
Inland SoCal Accelerate Hub - UC Riverside	\$51,100,176	78	4	385	896
Kern Inclusive Entrepreneurship Hub	\$312,002	0	4	16	439
Leatherby Center for Entrepreneurship and Business Ethics - Chapman University	\$7,121,801	4	241	34	1,197
Plug in Ventures	\$6,755,001	2	37	12	1,385
Siskiyou Economic Development Council	\$1,581,622	0	18	30	179

The Brink - University of San Diego	\$174,072,337	31	160	257	11,055
TOTAL	\$308M	193	870	1,211	19,596

*Includes loans, non-dilutive capital, equity, contracts and increase in sales

**Includes pending applications

California Regional Initiative for Social Enterprise (CA RISE)

The California Regional Initiative for Social Enterprise (CA RISE) was created in 2021 (Government Code Section 11788) to accelerate economic mobility and inclusion for individuals that experience employment barriers. The program was funded with a \$25 million one-time appropriation via the Budget Act of 2022.

The purpose of CA RISE is to provide funding and technical assistance to employment social enterprises (ESEs) across California by connecting them with local public partners, training providers, and private sector employers to significantly expand opportunities for people who are typically not served through traditional workforce systems. It is also the nation's first statewide capital and capacity-building investment in ESEs.

An ESE is a for-profit or non-profit organization that reinvests all earned income towards jobs, training, or support services for individuals facing barriers to employment.

The CA RISE program officially launched in 2023, and grants were awarded in 2024.

CA RISE was designed to align support for business development with workforce inclusion. The program provided grant capital paired with technical assistance to support the growth of employment social enterprises in California.

ESEs applied through a competitive grant process before being selected for CA RISE. Once selected, each entity received a one-time grant award ranging from \$100,000 to \$500,000 to support investments related to the sustainable growth of their business or increased economic mobility among their participant employees. Grant award amounts were determined by the ESE's operating budget and applicants are evaluated using a scoring criterion including business model, program model, leadership and vision, and financial stability and capacity.

CalOSBA administered CA RISE in partnership with national advocate and leader in the employment social enterprise field, REDF³, with fiscal management support from Lendistry. REDF supported grantees with a variety of services including but not limited to customized technical assistance, peer consulting from other local ESEs, and assistance enrolling in additional government programs (e.g., SNAP Employment Training).

Performing Arts Equitable Payroll Fund (PAEPF)

The Performing Arts Equitable Payroll Fund (Government Code Sections 8757 – 8757.2), which was funded by a \$12.5 million appropriation, was created to help nonprofit performing arts organizations support transitions of their teams from contracting “gigs” to payroll positions.

After a competitive application process administered by program partner California for the Arts with fiscal management support from CalOSBA, the program provided a full year of payroll reimbursements in amounts from \$11,472 to \$351,520 to 100 recipients with a total of \$11,621,893 awarded in fiscal year 2024-25.

To aid recovery of the performing arts sector post-pandemic and bolster equitable employment practices, awards prioritized small non-profits with annual budgets under \$2 million. The 100 recipients of PAEPF reimbursements collectively represented 4,748 jobs.

A complete list of PAEPF recipients can be reviewed in the appendix of this report.

³ Now rebranded as Redefine Alliance.

Made in California Program

CalOSBA advanced implementation of the Made in California program (Government Code Section 12098.10), funded at \$1.5 million in fiscal year 2023-24, to promote in-state manufacturing and product certification.

In fiscal year 2024–25, CalOSBA completed regulatory updates with the Office of Administrative Law, established a Fiserv-enabled web portal ready for credit card payments, and prepared for a statewide public launch in fiscal year 2025–26. This initiative will provide verified branding for California manufacturers and support marketing efforts to enhance supply chain resilience.

Federal Programs

In August 2023, the U.S. Department of the Treasury (Treasury Department) awarded California \$25.3 million in federal State Small Business Credit Initiative Technical Assistance Program (SSBCI TA) funds and CalOSBA was designated as the administrator. In March 2024, CalOSBA executed grant subrecipient agreements with 29 partner organizations to deliver these expanded technical assistance services in support of capital readiness for very small and underserved businesses.

The performance period of the SSBCI TA program ends in August 2028. CalOSBA received the first of three tranches of this SSBCI TA funding on August 16, 2023, and the second tranche on May 1, 2025, totaling \$16.7 million. As of the publication of this report, CalOSBA and sub-recipients have collectively spent 60.6 percent of the total award amount. Based on this progress, the Office anticipates applying for the third and final tranche in 2026.

Separately in 2024, the Treasury Department opened a competitive grant award called the Small Business Opportunity Program (SBOP), also funded through SSBCI.

In October 2024, CalOSBA was awarded an additional \$9.99 million award to expand services from existing Accelerate California and technical assistance partners to bridge procurement access, innovation ecosystems, and small business capital readiness. The Treasury Department approved only 11 other states and two Tribal governments for SBOP funding.

The performance period of the SBOP funding ends in February 2028. CalOSBA received the first of three tranches of SBOP funding equaling \$3.3 million in May 2025. Phase I implementation began in late 2025 with the public launch of the program anticipated in spring 2026.

Closed and Concluded Programs (2021–2025)

Between fiscal years 2021 and 2023, CalOSBA concluded multiple direct relief programs, including six pandemic-era relief programs totaling over \$4 billion in investments, including the California Small Business COVID-19 Relief Grant Program (SBCRG), the California Microbusiness COVID-19 Relief Grant Program (MBCRG), the California Venues Grant Program, and the Dream Fund, the most successful business start program in the history of the Office. In fiscal year 2023-24, the California Small Agricultural Business Drought and Flood Relief Grant Program (CDFRG) provided relief grants to agricultural businesses that experienced decline in annual gross receipts or profits due to drought or storm flood conditions.

Each concluded initiative informed future programs and emphasized sustainability, data-driven accountability, and equitable resource distribution.

Direct Relief Programs	Awards Made	Total \$ Deployed	Years Active
California Small Agricultural Business Drought and Flood Relief Grant Program	1,032	\$71,090,000	2023–2024
California Nonprofit Performing Arts Grant Program	881	\$38,875,000	2022–2023

California Small Business and Nonprofit COVID-19 Supplemental Paid Sick Leave Relief Grant Program	58	\$845,000	2022–2023
California Microbusiness COVID-19 Relief Grant Program	12,068	\$30,170,000	2021–2023
California Dream Fund	4,669	\$30,770,000	2021–2023
California Venues Grant Program	1,083	\$152,891,722	2021–2023
California Small Business COVID-19 Relief Grant Program	330,023	\$3,792,105,434	2020–2023
TOTAL	349,814	\$4.1B	N/A

In addition to these grant programs, the Women's Business Center Enhancement Program (WBCEP) concluded in fiscal year 2024–25. Funded at \$8 million, this program strengthened 18 centers across the state with a focus on entrepreneurship training in female-dominated industries such as childcare and helped start 445 new women-owned businesses representing more than 1,900 jobs.

Equity in Procurement

CalOSBA helps to advance inclusive procurement practices across state agencies and departments by facilitating cooperative projects and developing cross-departmental small business procurement data collection.

Per Government Code Section 11148.5, CalOSBA is charged with overseeing the state's network of Small Business Liaisons, representatives of departments and agencies that pursue contracts with small businesses. The role of the liaisons is to develop and share innovative procurement contracting processes to meet and exceed small business participation goals; respond to complaints received from small businesses; provide technical advice and assistance in resolving issues or questions with agency regulations; maintain their agency or department website; and develop and submit to CalOSBA an Economic Equity First Action Plan and Policy for their department/agency. These plans must provide direction, recommendations, and strategies designed to ensure that small businesses, including women-owned, minority-owned, and LGBTQ-owned businesses, are involved in and benefiting from the procurement process of that department/agency.

In addition, CalOSBA is also responsible for operationalizing the Economic Equity First Action Plans and Policies created by the 154 departments/agencies with designated small business liaisons. In an annual mandated report, CalOSBA tracks and records department/agency compliance with their action plans and also provides additional data on the Office's own procurement portfolio.

Furthering its support of equitable procurement practices, in early 2025, the Office created the Equity in Procurement Team consisting of three permanent positions – an Assistant Deputy Director, Manager and Analyst. In 2025, the team produced the first Annual Equity in Procurement Report that demonstrated an increased trust from small business owners in the state's efforts to build a more diverse and inclusive supplier base. The report, which rates departments on contracting participation from small businesses, also documented that equity in procurement policies and processes effectively support California's position as a national leader in small business inclusion and foster a resilient, sustainable small business economy.

Within the period of this report, the Equity in Procurement team redesigned and streamlined the reporting framework used by departments to submit their Economic Equity First Action Plans and Policies. The redesigned framework provides practical guidance, tools and resources for liaisons to understand their responsibilities, meet submission expectations and generate actionable, data driven plans.

Together, these efforts, supported by an enhanced communication plan, strengthened interagency coordination and established the Office as a reliable resource for departments/agencies in developing strategies, procurement practices and outreach to women-, minority-, veteran-, and rural-owned businesses.

Appendix

List of CA RISE Recipients

Grantee	County of Headquarters	Total \$ Grant Amount	# of Jobs*
Center for Employment Opportunities	Alameda	\$500,000	910
Visión y Compromiso	Alameda	\$500,000	195
Antelope Valley Partners for Health	Los Angeles	\$500,000	120
Chrysalis	Los Angeles	\$500,000	2,095
Conservation Corps of Long Beach	Los Angeles	\$500,000	180
GRID Alternatives Greater Los Angeles	Los Angeles	\$500,000	70
The Beacon House Association of San Pedro	Los Angeles	\$500,000	39
Conservation Corps North Bay	Marin	\$500,000	165
Homeward Bound of Marin	Marin	\$500,000	43
Goodwill Central Coast	Monterey	\$500,000	994
Goodwill Industries of Orange County	Orange	\$500,000	1,362
Goodwill Industries of Sacramento Valley and Northern Nevada	Sacramento	\$500,000	1,922
Goodwill of San Francisco Bay	San Francisco	\$500,000	950
Homebridge	San Francisco	\$500,000	423
Juma Ventures	San Francisco	\$500,000	541

Urban Alchemy	San Francisco	\$500,000	1,155
San Jose Conservation Corps	Santa Clara	\$500,000	488
WeHOPE	Santa Clara	\$500,000	110
Berkeley Music Group - The UC Theatre	Alameda	\$400,000	224
PVJOBS	Los Angeles	\$400,000	22
Auticon US	Sacramento	\$400,000	74
AlliedUP Cooperative, Inc	San Bernardino	\$400,000	18
Planting Justice	Alameda	\$300,000	10
Homeboy Electronic Recycling	Los Angeles	\$300,000	52
Suay Sew Shop	Los Angeles	\$300,000	32
Rising Sun Center for Opportunity	Alameda	\$200,000	10
Downtown Streets Inc.	Santa Clara	\$200,000	196
1951 Coffee Company	Alameda	\$150,000	15
Urban University	Alameda	\$150,000	9
Fresno Area Community Enterprises	Fresno	\$150,000	21
Neighborhood Industries	Fresno	\$150,000	70
The Light House Recovery Program Inc.	Fresno	\$150,000	14

Vision View Business Formation Center	Fresno	\$150,000	6
Covenant Coffee	Kern	\$150,000	15
All About You Answering Services and More	Los Angeles	\$150,000	89
GrowGood, Inc	Los Angeles	\$150,000	20
Homegirl Catering	Los Angeles	\$150,000	12
L&F Project Management	Los Angeles	\$150,000	5
Los Angeles LGBT Center Culinary Arts Program / Liberation Coffee House	Los Angeles	\$150,000	56
New Earth Organization	Los Angeles	\$150,000	25
Piece by Piece	Los Angeles	\$150,000	26
Polishing The Professional	Los Angeles	\$150,000	36
Salazar Landscaping	Los Angeles	\$150,000	38
San Gabriel Valley Conservation Corps	Los Angeles	\$150,000	170
South LA Cafe	Los Angeles	\$150,000	46
Street Company	Los Angeles	\$150,000	13
Restore Merced	Merced	\$150,000	36
Rancho Cielo	Monterey	\$150,000	63
Monkey Business Cafe	Orange	\$150,000	67

All Hours Adult Care	Riverside	\$150,000	16
MERISTEM INC.	Sacramento	\$150,000	24
Dreams For Change	San Diego	\$150,000	94
Kitchens for Good	San Diego	\$150,000	52
Rise Up Industries	San Diego	\$150,000	22
San Diego Youth Services	San Diego	\$150,000	26
UPAC Neighborhood Enterprise Center	San Diego	\$150,000	36
Farming Hope	San Francisco	\$150,000	70
Humanmade	San Francisco	\$150,000	13
Tenderloin Community Benefit District	San Francisco	\$150,000	20
Parents by Choice, Inc	San Joaquin	\$150,000	165
Homeless Garden Project	Santa Cruz	\$150,000	43
TOTAL	N/A	\$17M	13,833

*At conclusion of program

List of PAEPF Recipients

Grantee	County of Headquarters	Total \$ Grant Amount	# of Jobs Reimbursed
A Faery Hunt Inc	Los Angeles	\$15,408.99	19
ACME Performance Group, Inc	Los Angeles	\$55,520.34	9
African-American Shakespeare Company	San Francisco	\$296,925.81	101
Aresis Ensemble Inc.	Los Angeles	\$53,244.50	2
Artspace, Inc	Santa Barbara	\$105,588.41	18
Bay Area Theatresports	San Francisco	\$237,835.23	60
Blue13 Dance Company, Inc	Los Angeles	\$166,520.77	35
Boxtales Theatre Company	Santa Barbara	\$70,931.92	6
Cabrillo Music Theatre, Inc.	Ventura	\$133,156.86	139
Camerata Pacifica	Santa Barbara	\$64,340.71	16
Camerata Singers of Long Beach, Inc.	Los Angeles	\$207,257.45	101
Canyon Theatre Guild	Los Angeles	\$124,595.56	23
Celebration Arts	Sacramento	\$18,016.16	5
Chamber Music Unbound	Mono	\$60,000.00	2
Choral Arts Initiative	Orange	\$26,552.71	3
City Lights Performance Group of San Jose, Inc.	Santa Clara	\$181,888.56	53
Clarion Performing Arts Center	San Francisco	\$48,971.74	2

Coin & Ghost	Los Angeles	\$16,810.12	19
CounterPulse	San Francisco	\$142,765.05	27
Crowded Fire Theater Company	San Francisco	\$267,586.46	70
CubaCaribe	San Francisco	\$30,000.00	1
Desert TheaterWorks Corp	Riverside	\$90,885.08	15
Dezart Performs	Riverside	\$122,282.44	35
Ensemble Monterey	Monterey	\$58,185.38	35
EXITHEATRE	Humboldt	\$43,199.46	43
Folsom Symphony, Inc.	Sacramento	\$57,988.92	16
Golden Thread Productions	San Francisco	\$182,894.03	5
Healdsburg Jazz Festival, Inc.	Sonoma	\$72,891.40	43
Hillbarn Theatre Inc	San Mateo	\$120,649.03	4
Hollywood Fringe	Los Angeles	\$111,156.88	26
IAMA Theatre Company	Los Angeles	\$166,829.01	17
Indexical Inc	Santa Cruz	\$32,000.00	156
Joe Goode Performance Group	San Francisco	\$92,278.07	1
Kitka, Inc.	Alameda	\$139,471.16	19
Long Beach Community Players, Inc.	Los Angeles	\$143,722.76	12
Long Beach Opera	Los Angeles	\$93,086.34	16
Los Angeles Jewish Symphony	Los Angeles	\$74,230.19	29

Lyric Opera of Orange County	Orange	\$65,584.40	41
Magic Theatre Inc.	San Francisco	\$168,924.93	51
MARIN SHAKESPEARE COMPANY	Marin	\$115,156.20	123
Masterworks Chorale Society	San Mateo	\$82,253.63	28
Mendocino Music Festival Association	Mendocino	\$114,097.75	161
Mission Opera	Los Angeles	\$24,750.50	6
MOXIE Theatre, Inc.	San Diego	\$158,903.44	36
Music at Kohl Mansion, Inc.	San Mateo	\$76,785.14	5
New Ballet School Downtown San Jose, Inc.	Santa Clara	\$162,922.64	74
New Century Chamber Orchestra	San Francisco	\$106,396.21	46
New Village Arts, Inc.	San Diego	\$351,520.39	120
Oceanside Theatre Company	San Diego	\$230,260.40	60
Opera Modesto, Inc.	Stanislaus	\$84,991.49	6
Opera Neo	San Diego	\$39,917.85	2
Ophelia's Jump Productions, a CA Public Benefit Corporation	Los Angeles	\$117,130.26	84
Orange County Women's Chorus	Orange	\$45,764.43	7
Orchestra Santa Monica Association	Los Angeles	\$133,296.14	111
Pacific Chamber Orchestra	Alameda	\$119,660.95	100
Pacific Opera Project, Incorporated	Los Angeles	\$330,945.39	195

Pacific Repertory Theatre	Monterey	\$138,675.43	166
Pacific Resident Theatre Ensemble	Los Angeles	\$149,780.21	44
Palo Alto Players-Peninsula Center Stage	Santa Clara	\$151,912.11	94
Peninsula Women's Chorus	Santa Clara	\$68,545.91	4
PlayGround	Alameda	\$96,996.86	36
Prospect Theater Project, A California Public Benefit Corporation	Stanislaus	\$55,457.99	5
RAWdance	San Francisco	\$47,507.63	7
Redlands Symphony Association	San Bernardino	\$224,994.46	138
Rogue Artists Ensemble	Los Angeles	\$128,247.88	54
Roustabout Theater, Inc.	Sonoma	\$16,317.12	4
SACRA/PROFANA	San Diego	\$46,911.86	8
Sacramento Master Singers	Sacramento	\$47,869.62	7
San Diego Master Chorale	San Diego	\$89,354.74	7
San Francisco Bay Area Theatre Company	San Francisco	\$201,206.81	79
San Jose Taiko Group	Santa Clara	\$124,660.74	8
San Luis Obispo Symphony Inc.	San Luis Obispo	\$246,275.83	177
Santa Cecilia Opera and Orchestra Association	Los Angeles	\$84,521.66	23
Scripps Ranch Theatre	San Diego	\$75,474.04	39

Shakespeare - San Francisco	San Francisco	\$185,904.98	150
SHAKESPEARE'S ASSOCIATES INC	Alameda	\$185,215.26	50
Silicon Valley Shakespeare	Santa Clara	\$141,096.44	31
sjDANCEco	Santa Clara	\$46,364.37	8
Skylight Theatre Company	Los Angeles	\$113,916.29	38
Sonoma Bach	Sonoma	\$61,147.02	3
South Bay Musical Theatre	Santa Clara	\$103,009.52	73
Symphony of the Redwoods	Mendocino	\$82,061.78	16
Synchromy	Los Angeles	\$11,471.54	86
Teatro Vision de San Jose	Santa Clara	\$162,265.85	4
The Antaeus Company	Los Angeles	\$183,274.51	55
The California Theatre of Santa Rosa	Sonoma	\$145,045.53	75
The Chance Theater	Orange	\$122,119.78	24
The Four-Eighteen Project	Santa Cruz	\$131,623.10	171
The Gay Men's Chorus of Los Angeles	Los Angeles	\$44,736.39	8
The Lab SF	San Francisco	\$77,458.57	5
The Odyssey Theatre Foundation	Los Angeles	\$156,281.86	76
The Open Fist Theatre Company	Los Angeles	\$39,685.55	36
The Shotgun Players, Inc.	Alameda	\$132,894.01	21
The Symphonic Jazz Orchestra	Los Angeles	\$145,061.39	166

The Theatre at Boston Court	Los Angeles	\$208,818.65	104
Trails and Vistas, Inc.	Nevada	\$23,411.00	2
West Edge Opera	Alameda	\$177,924.13	118
Wild Up	Los Angeles	\$78,237.80	4
Woodland Opera House, Inc.	Yolo	\$211,422.11	46
Zaccho, S. F.	San Francisco	\$201,804.59	39
TOTAL	N/A	\$11.62M	4,748